

CTO Forum: Building Custom GPTs

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Provide Hands-On Training on the *Bleeding Edge* of Gen AI

4 Hands-on sessions

Fine-tuning

Custom GPTs: Combing data and prompts for scaled impact

Process Redesign

Leveraging generative AI to redesign processes

Agents

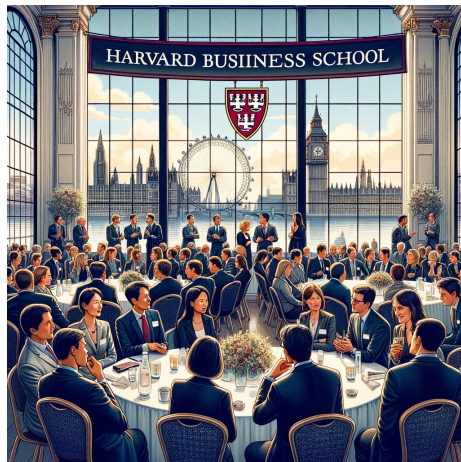
Building Simple Automation

Multi-Agent Systems

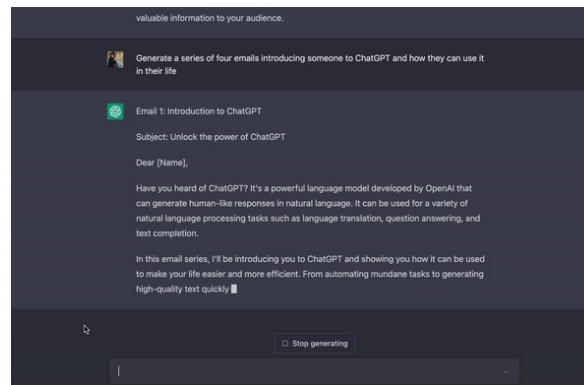
Building Complex Automation

Recap: What can Gen AI do?

Generate Images, Videos, Sound



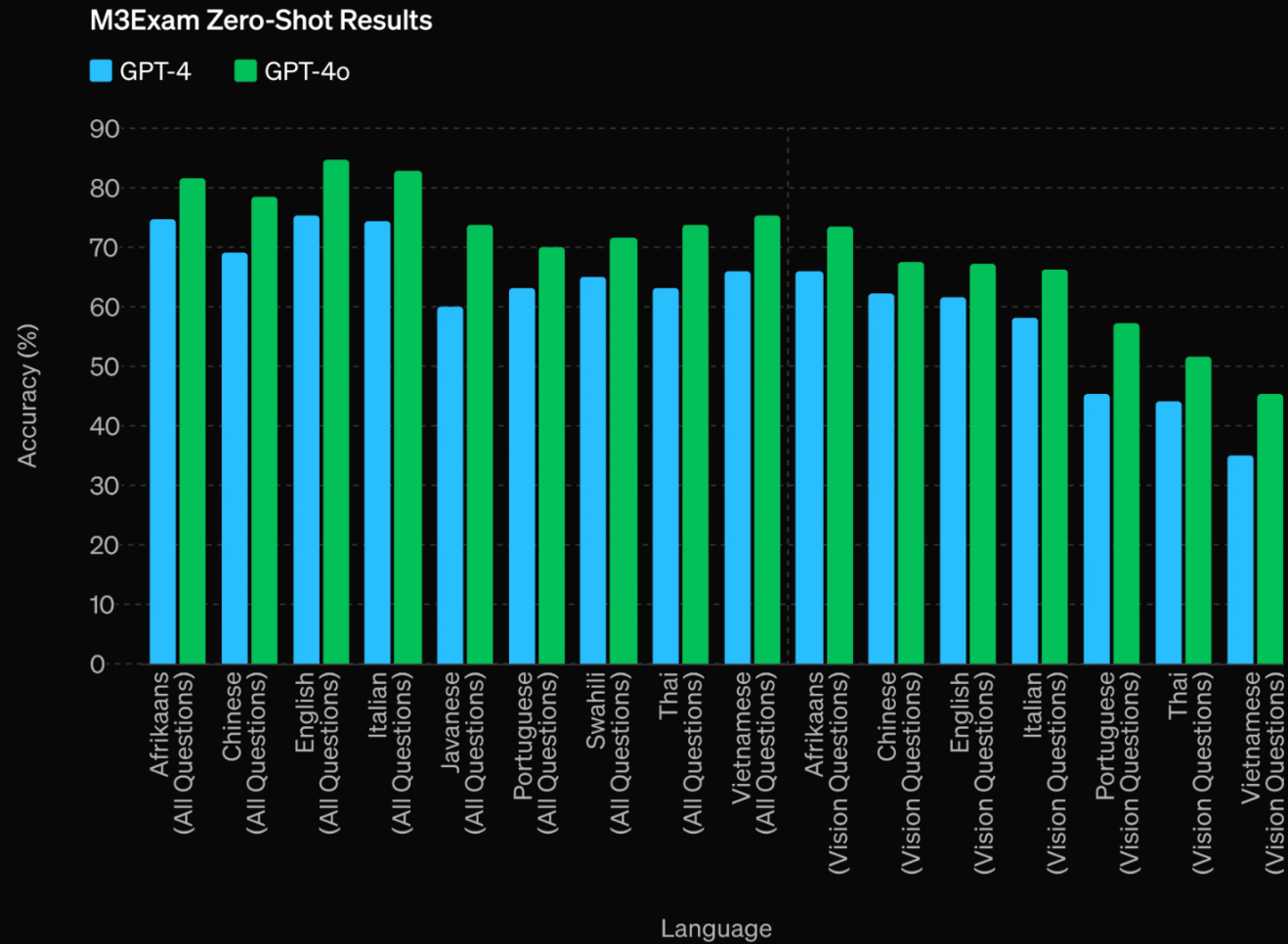
Generate Text



Generate Code



General Capabilities



M3Exam - The M3Exam benchmark is both a multilingual and vision evaluation, consisting of multiple choice questions from other countries' standardized tests that sometimes include...

+

Harvard
Business
School

Recap: 4 Questions

1. Who used Gen AI tools (like ChatGPT, Perplexity, 365 copilot etc.)?
2. Who used Gen AI tools (like ChatGPT, Perplexity, 365 copilot etc.) every day?
3. Last week, who had integrated Gen AI into most aspects of their work?
4. Who thinks Gen AI will fundamentally impact organizations and your work in the next 3 years?

Snack Industry

USA Rev +\$50B

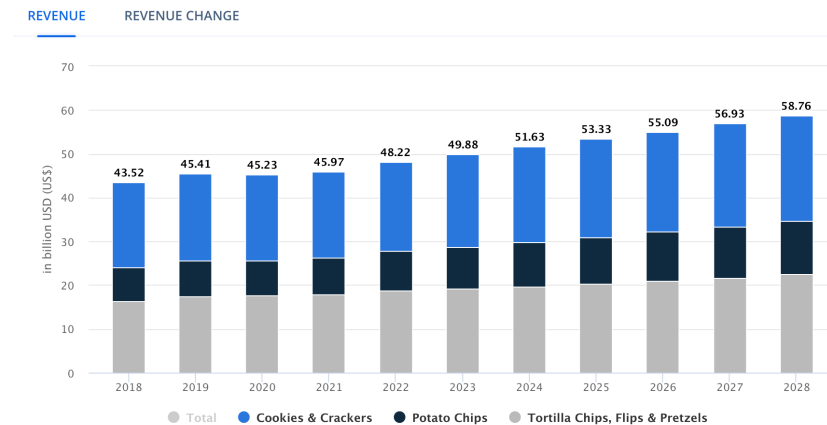
Expected to grow 3-4% CARG.

Years long R&D process

New products can take anywhere from 2-4 years

Months long marketing

Typically, takes 6-12 months to launch a product



Notes: Data shown is using current exchange rates and reflects market impacts of the Russia-Ukraine war.

Most recent update: Mar 2024

Source: Statista Market Insights

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Creating AI-first snack company

1. Analyze current trends + identify an opportunity
2. Create a name, logo, and packaging prototype
3. Generate a recipe that scales
4. Identify customer segment and location of the initial launch
5. Create a targeted marketing campaign
6. Summarize the discussion & create a power point slide to pitch your company!



Focus Fuel

thefocusfuel.com

Focus Fuel is a brand offering **caffeine gummies** designed to provide a convenient and tasty way to boost energy, focus, and electrolyte balance.





Product Details & Benefits

- **Caffeine Content:** 100 mg per serving (2 gummies)
- **Flavors:** Electric Blue Razzberry Lemonade, Electric Fruit Punch, Electric Watermelon
- **Dietary Friendly:** Gluten-free and vegan

Focus Fuel

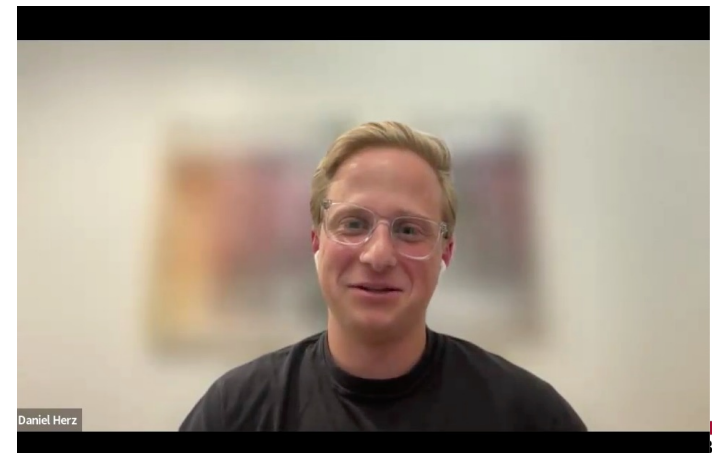
- 3 people + 2 part time contractors.
- \$1.5 m in revenue in year 1
- GMC, Walmart, 7-Eleven distribution deals
- 100% AI-powered snack company

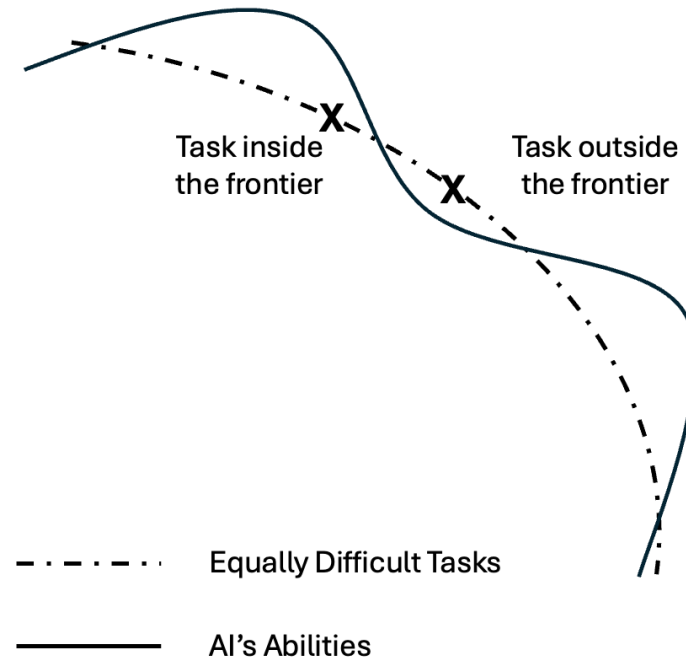
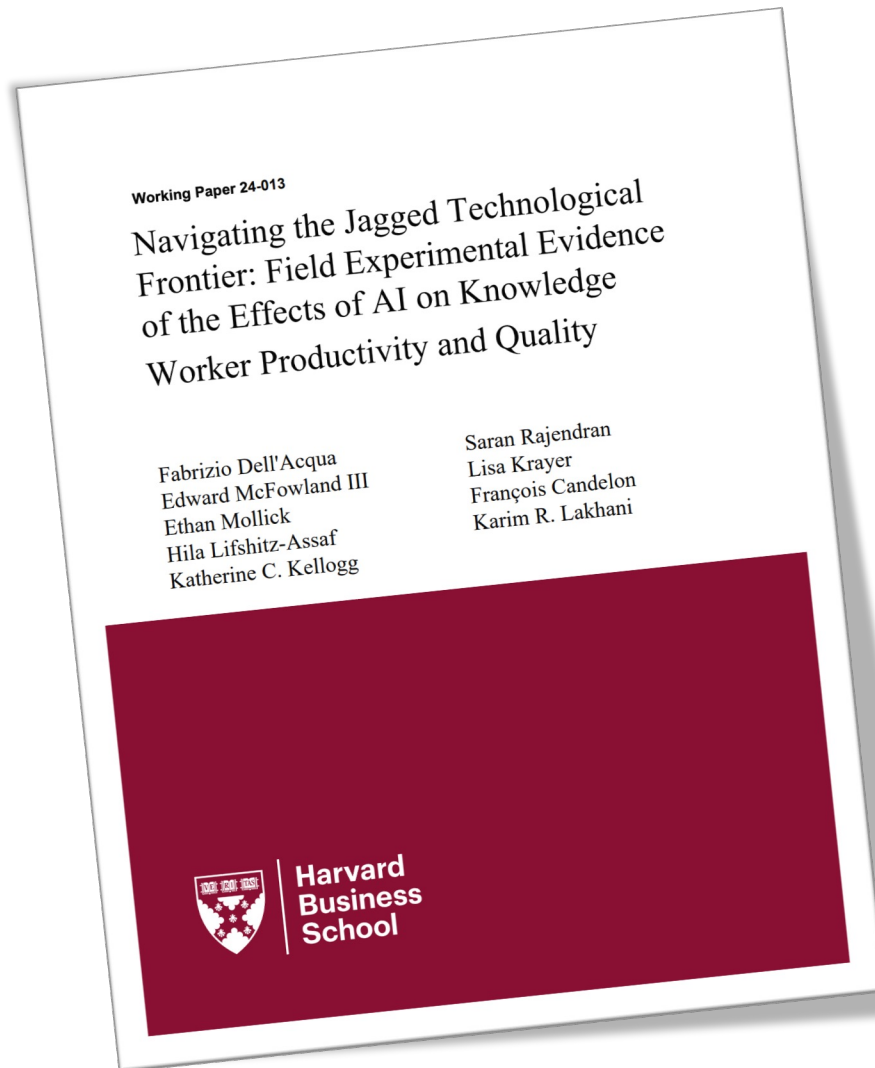
We had a clear vision of what we wanted to create, but I never had the experience or expertise... I've used AI to really be my co-pilot through this whole journey.

- Daniel Hertz, founder

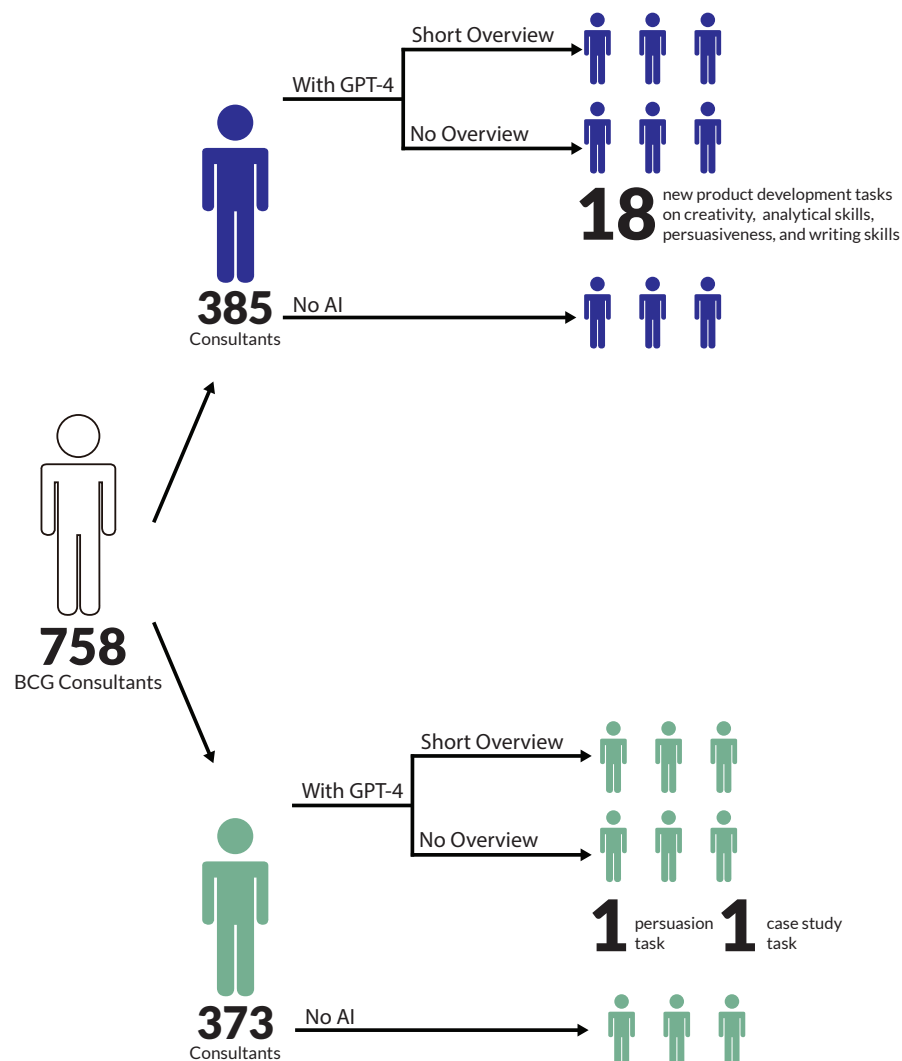
Use cases include:

- Product development
- Recipe development and scaling
- Market analysis
- SEO and copywriting
- Branding and packaging
- Distribution strategy
- Initial legal counsel
- Contract strategy and management

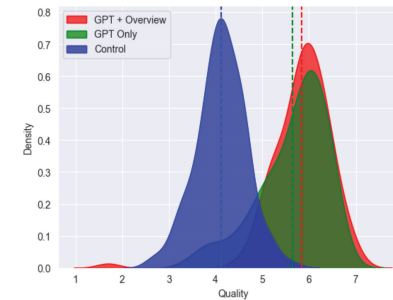




- AI has a “jagged technological frontier.”
- It will do some things well...
- ...and some similar things not well.
- Using AI inside its frontier may help. Using it outside its frontier may harm performance.
- It is difficult to grasp where the frontier is.

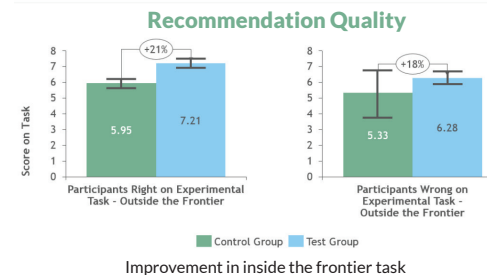
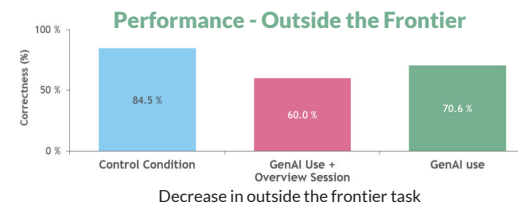


Performance Distribution - Inside the Frontier



Notes: This figure displays the full distribution of performance in the experimental task inside the frontier for subjects in the three experimental groups (red for subjects in the GPT+Overview condition; green for subjects in the GPT Only condition; blue for subjects in the control condition).

Large improvements on every performance measure for GPT-4 group, no impact from training



Stage	Task	Inside	Outside
Ideation	Market Research	Processes and summarizes data quickly, identifies patterns, and suggests trends.	Struggles with generating entirely novel insights or verifying real-world accuracy.
	Product Idea Generation	Excellent at brainstorming ideas based on structured prompts and preferences.	Limited by the creativity of the user's input and can produce repetitive or impractical suggestions.
	Data Analysis	Good for initial exploratory data analysis and generating visualizations.	Susceptible to errors in interpreting or manipulating complex datasets.
Prototyping	Flavor and Recipe Development	Effective at creating visual outputs like charts and graphs based on clear instructions.	Cannot independently validate or prioritize the significance of trends.
	Manufacturer Identification	Good at combining structured inputs to generate creative recipes and industrial adaptations.	Cannot test or verify flavor profiles or feasibility in real-world production.
	Product Name	Effective at researching and listing potential manufacturers using online sources.	Limited by the currency, accuracy, or completeness of data available online.
	Product Description	Excellent at generating creative, diverse, and context-aligned name suggestions.	Might suggest names that lack cultural nuance or marketability.
Marketing	Target Customer Identification	Very effective at generating concise, engaging descriptions tailored to specific tones or audiences.	May lack specificity or originality if not guided well.
	Packaging Design	Useful for segmenting audiences based on known attributes and generating insights.	Struggles with understanding nuanced consumer behaviors or conducting detailed psychographic profiling.
	Marketing Campaign Development	Excellent at generating visual prototypes of packaging concepts with clear prompts.	Limited in producing print-ready designs or handling brand-specific design nuances.
	Advertising Content Creation	Strong at brainstorming locations, slogans, and tone-aligned content ideas.	May lack the strategic depth needed to craft a comprehensive marketing strategy.

Prompt Engineering

01	02	03	04	05	06	07
Clarity & Specificity	Context & Intent	Instructional Prompts	Feedback Loops	Chain of Thought	Shot Prompting	Personas
Use precise language to avoid ambiguity.	Include why / for what purpose you're asking.	Give clear commands or steps to follow.	Prompt for iterative refinement or confirmation.	Encourage disclosure of detailed reasoning process.	Provide an example of the desired type of data or output.	Assign a character or role to the AI.

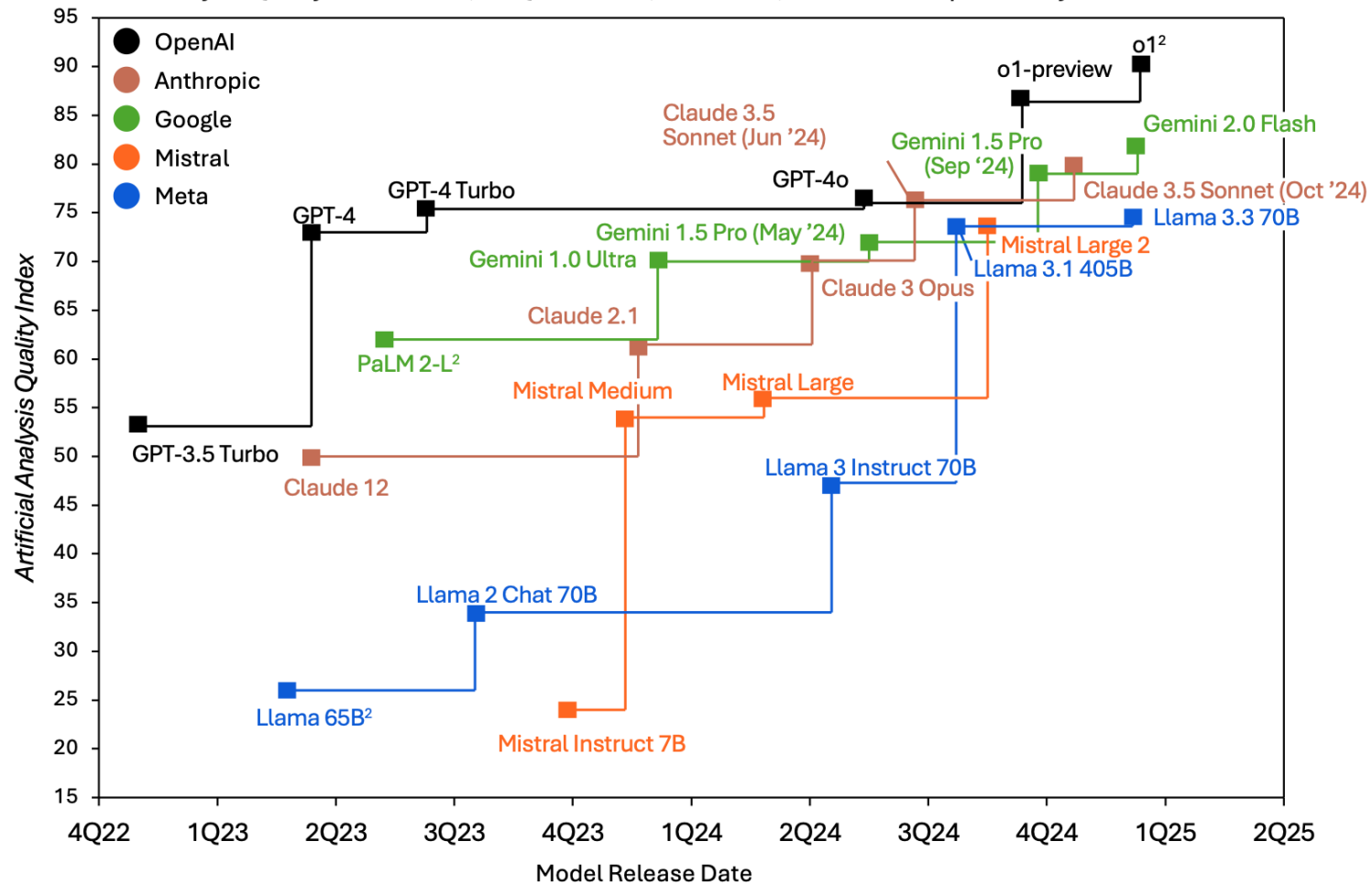
Source: SkillLeap.ai, OpenAI. (2024). ChatGPT (4) [Large language model]

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The models today are the worst
they will ever be.

Frontier Language Model Intelligence, Over Time¹

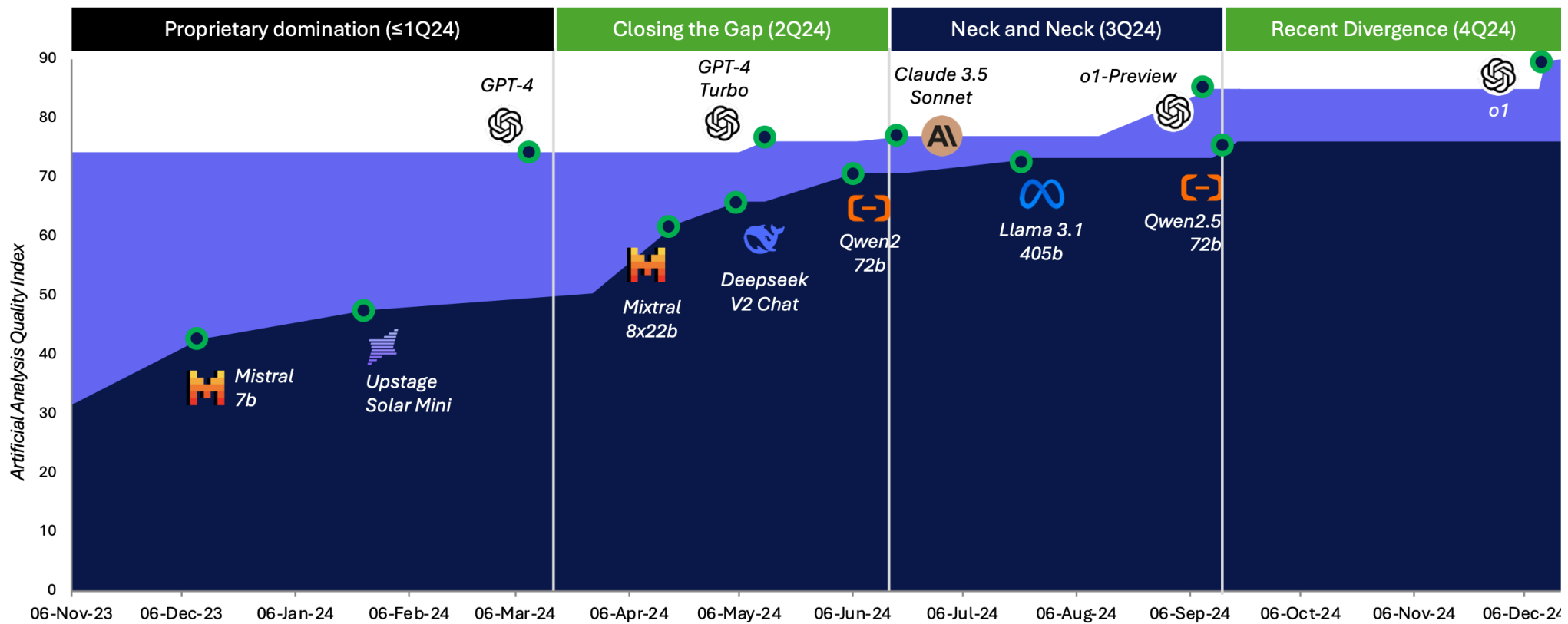
Artificial Analysis Quality Index: MMLU, GPQA Diamond, MATH-500, HumanEval. Top 5 Labs by Market Share.



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Model Quality: Leading Proprietary and Open Weights Models

Based on proprietary and open-source models that resulted in an increase in Artificial Analysis Intelligence Index score

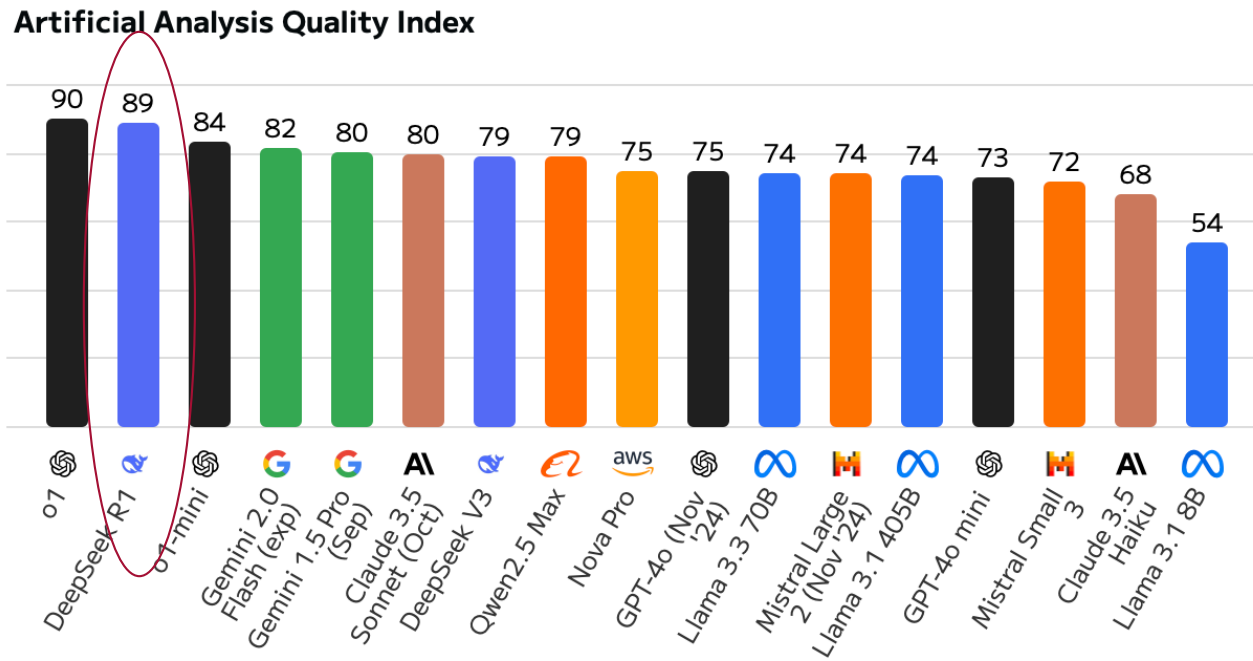


Artificial Analysis



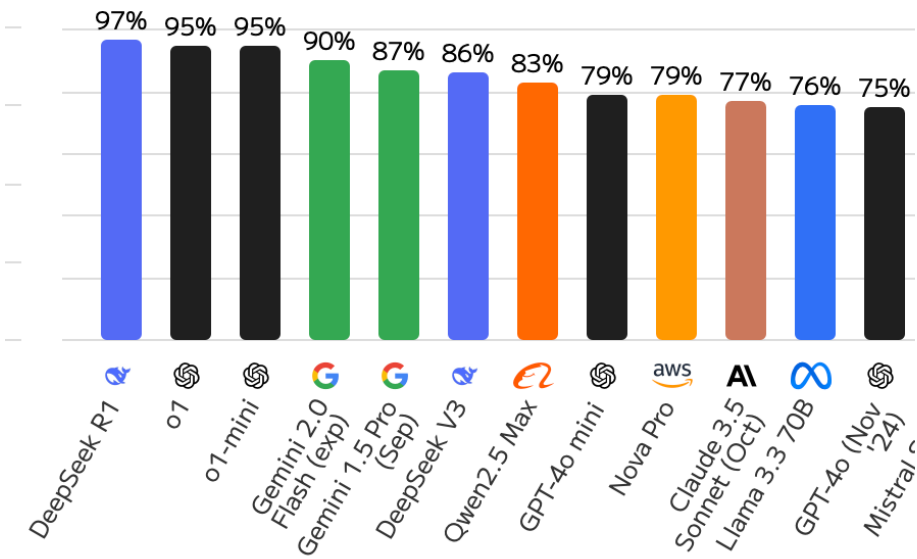
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New models are quickly coming out

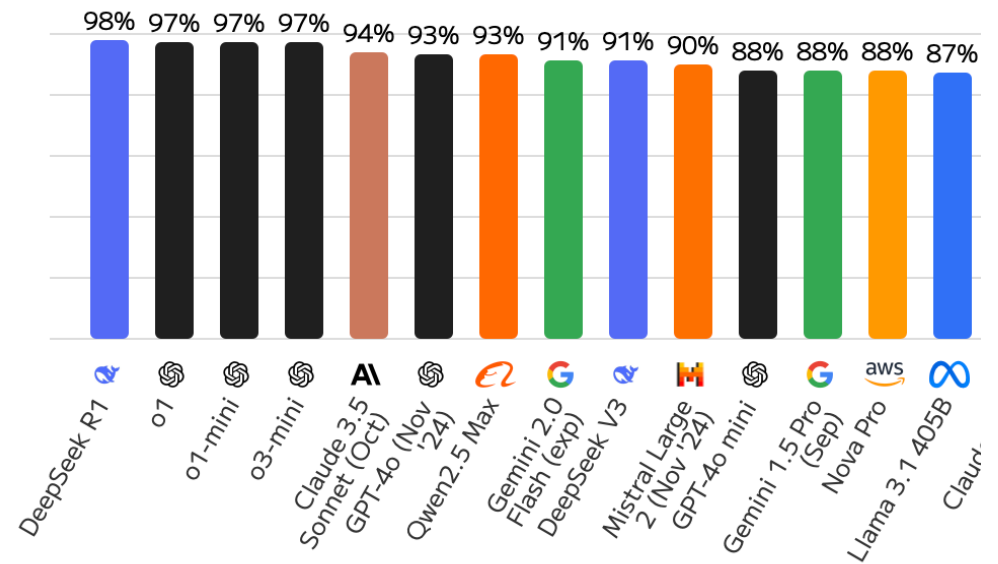


DeepSeek is outperforming in some dimensions!

Quantitative Reasoning (MATH-500)



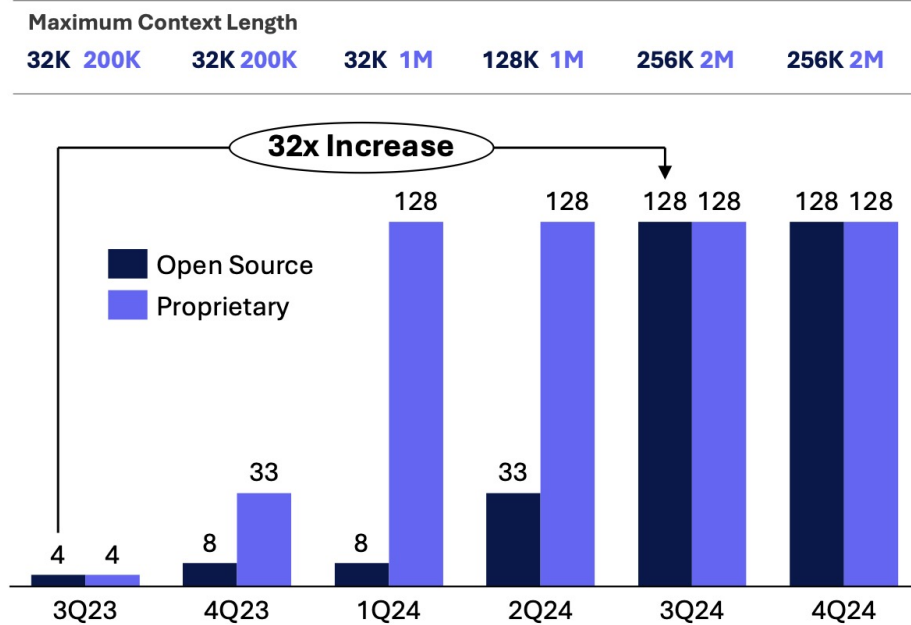
Coding (HumanEval)



Models can handle more context and are getting cheaper

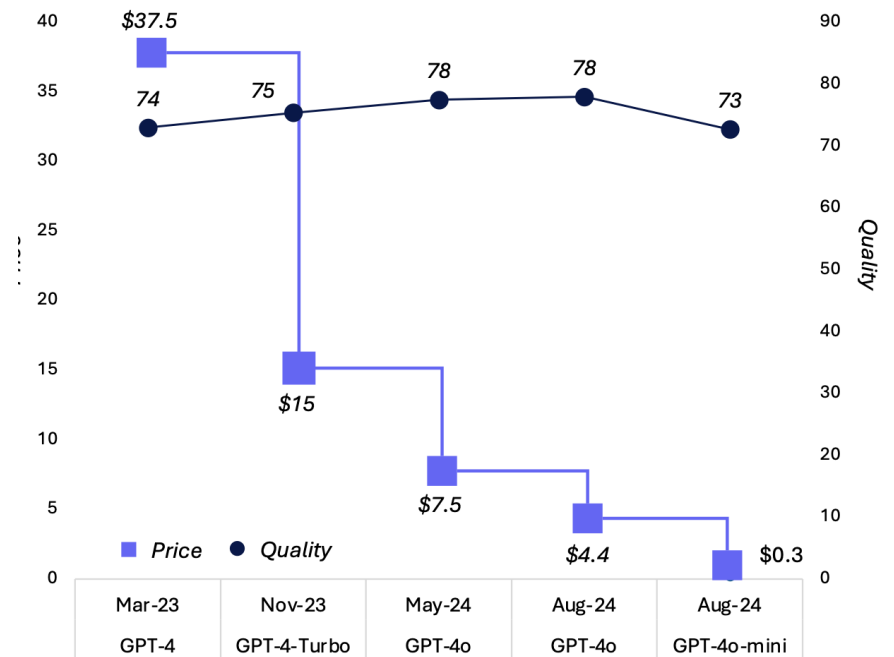
Context Length (Tokens), Median by Quarter

Median context length (thousand tokens)¹



Inference Cost for OpenAI's GPT-4 Model Family

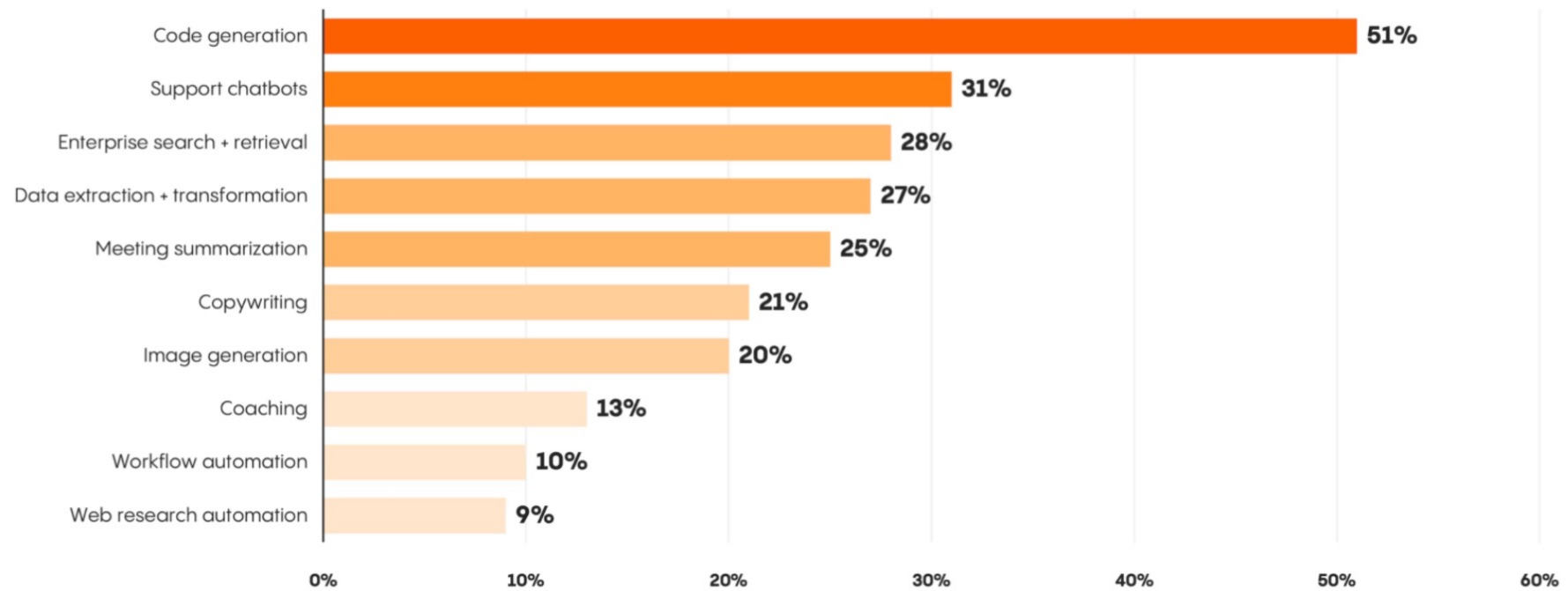
USD/m tokens, blended input and output tokens (3:1 ratio)



Yet, most companies are
struggling to adopt and integrate
generative AI.

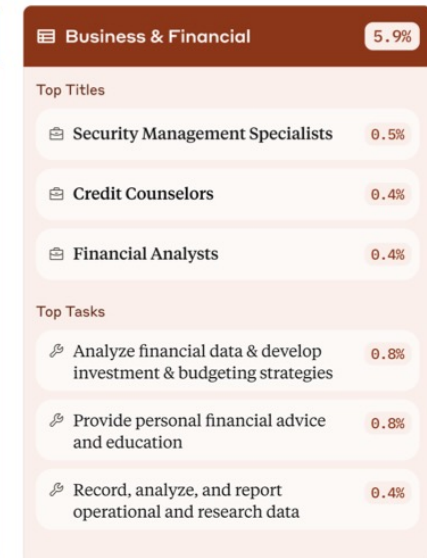
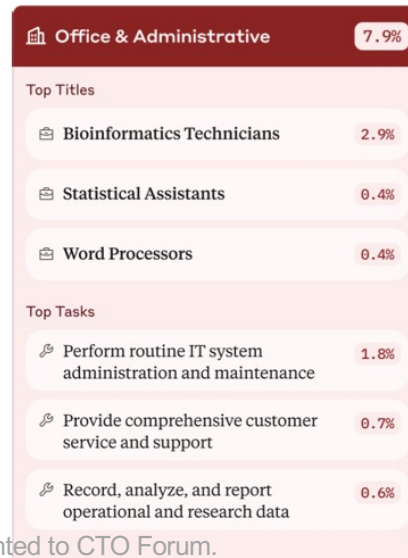
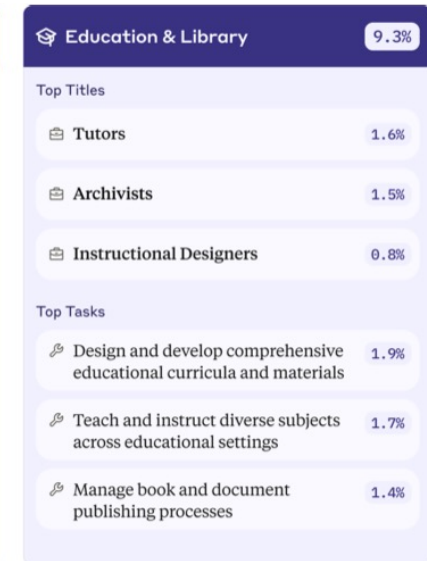
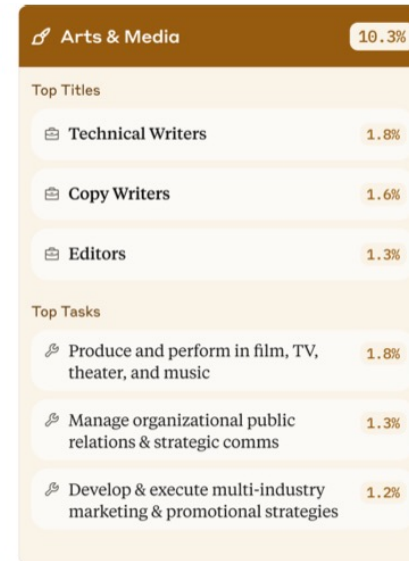
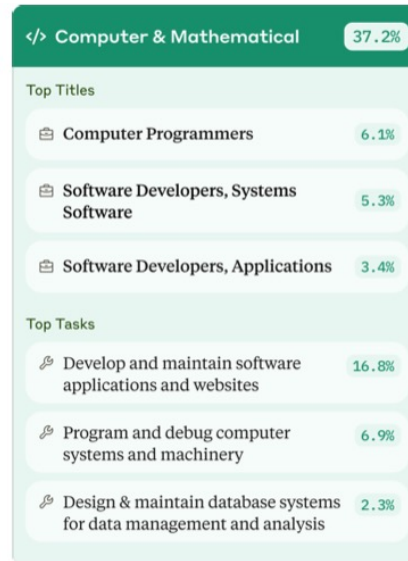
Menlo Ventures Report

Dominant Generative AI Use Cases



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Anthropic



https://assets.anthropic.com/m/2e23255f1e84ca97/original/Economic_Tasks_AI_Paper.pdf

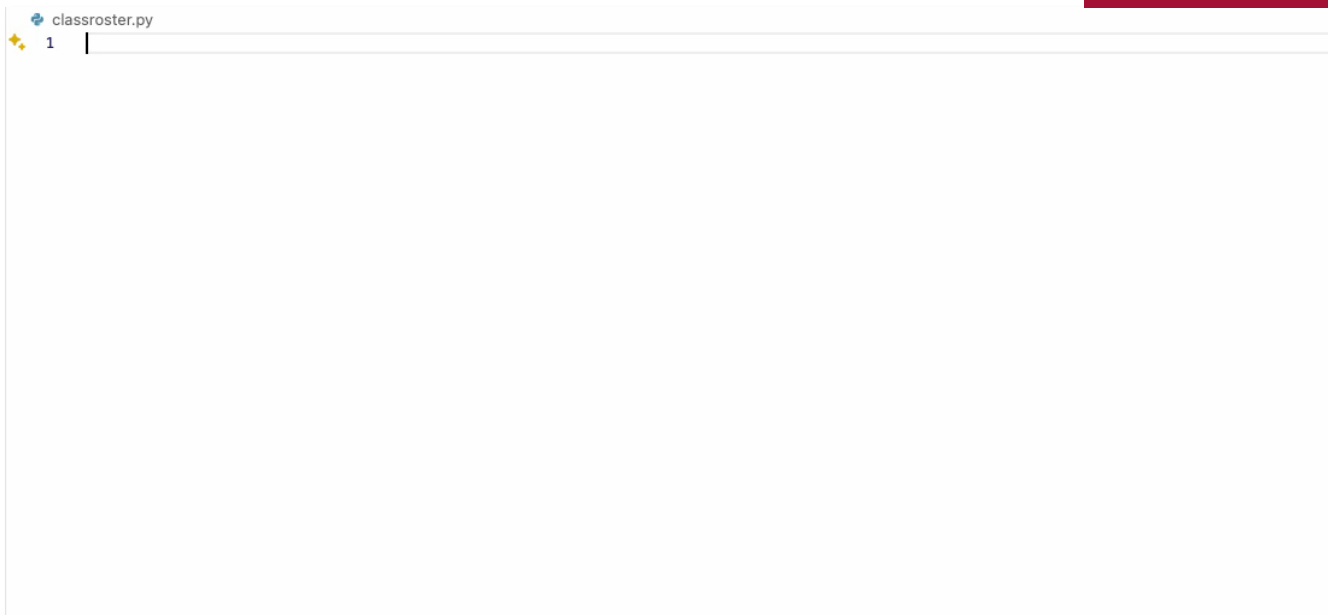
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Use Case:



GitHub
Copilot

RCT: Copilot let to SWE being
55.8% Faster



75% Higher Job
Satisfaction

73% Better
concentration

87% Save
Cognitive Effort

<https://github.blog/news-insights/research/research-quantifying-github-copilots-impact-on-developer-productivity-and-happiness/>

Peng, Sida, Eirini Kalliamvakou, Peter Cihon, and Mert Demirel. "The impact of ai on developer productivity: Evidence from github copilot." arXiv preprint arXiv:2302.06590 (2023).

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Grab's Mystique

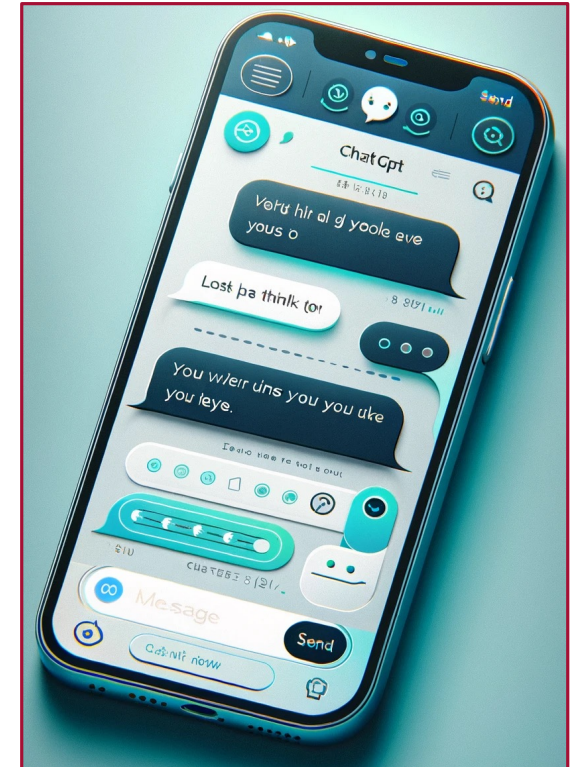
Harnesses large language models (LLMs) and draws from Grab's wealth of data to craft highly personalized content.



98.5% reduction
in content
creation time

25-50%
increase in
engagement for
Grab user

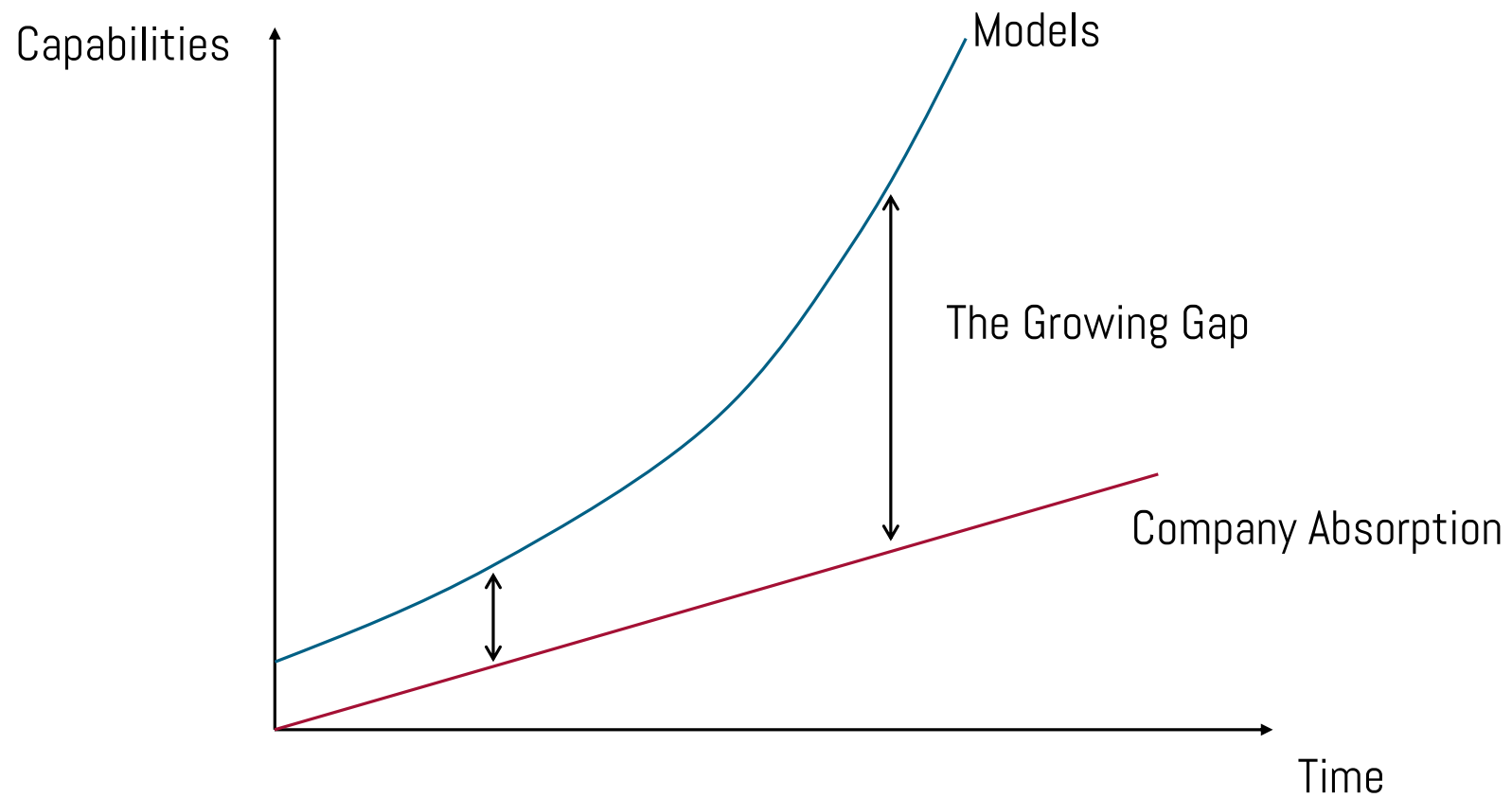
117% increase
in engagement
for merchants



<https://www.grab.com/sg/inside-grab/stories/mystique-ai-copywriting-tool/>

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Growing gap



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How are you tackling the growing gap?

Modern's Gen AI Strategy

Education

Education for all on AI, capabilities, applications, etc.

Democratization

Provide access to generative AI tools to all employees

Encourage wide-spread usage (both fun + work)

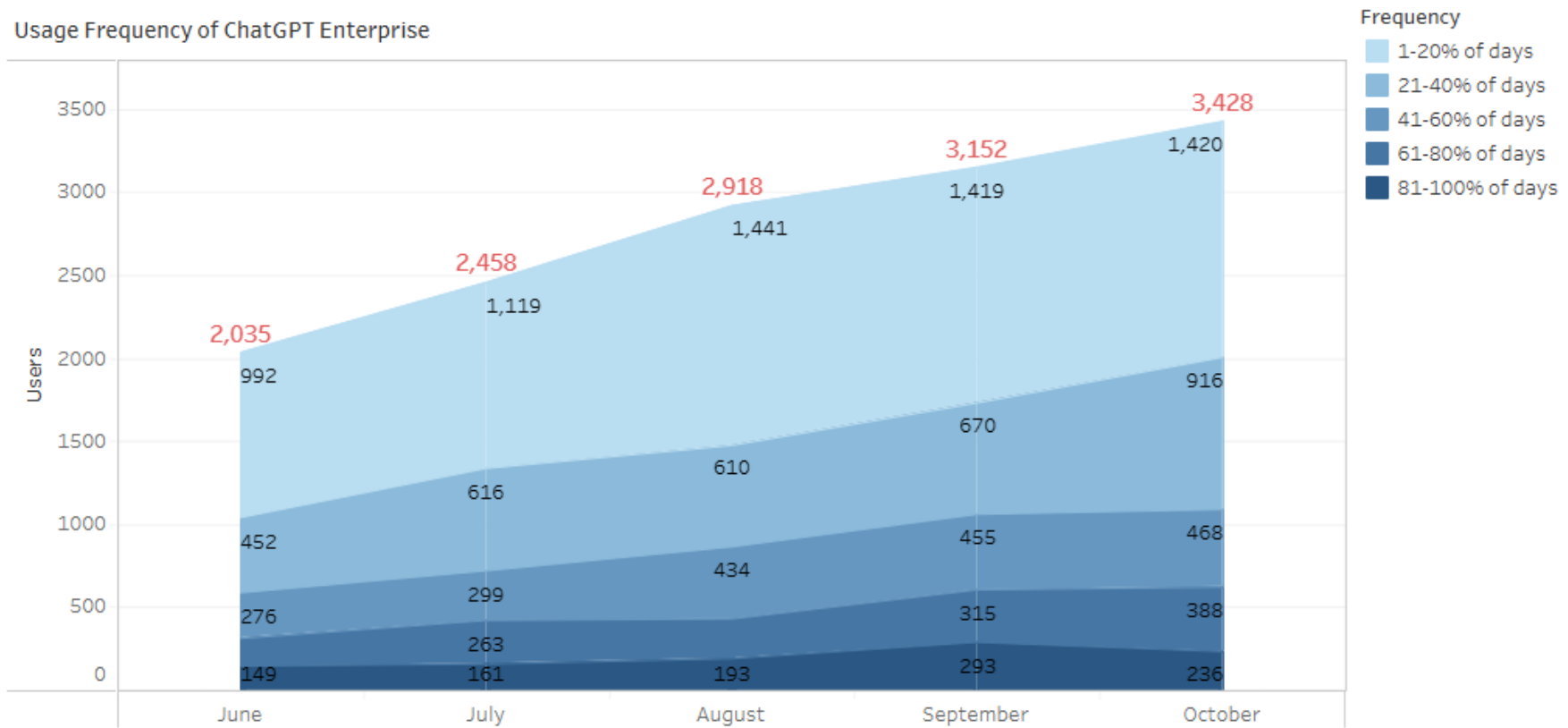
Product Mindset

Encourage employees to build and share custom GPTs

Generate network effects

Closing the Gap: Moderna Example

Usage Frequency of ChatGPT Enterprise



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Custom GPTs

What Are Custom GPTs?

- AI models fine-tuned for **specific use cases**.
- Configurable via **custom instructions, knowledge, and tool integrations**.

Why Build a Custom GPT?

- **Domain-Specific Expertise** – Adapt AI to industry needs (e.g., finance, legal, healthcare).
- **Consistency & Control** – Align responses with brand, compliance, and security policies.
- **Workflow Optimization** – Automate decision-making, enhance support, and reduce manual effort.
- **Scalability & Adaptability** – Deploy across teams, integrate with enterprise systems.

AI Agents

What are AI Agents?

- Agents are autonomous AI systems that **act independently** to achieve a goal, often making decisions, retrieving information, and executing tasks across various platforms.
- Agents can be designed with **specific logic, workflows, and multi-step reasoning**, enabling them to interact dynamically with external environments.

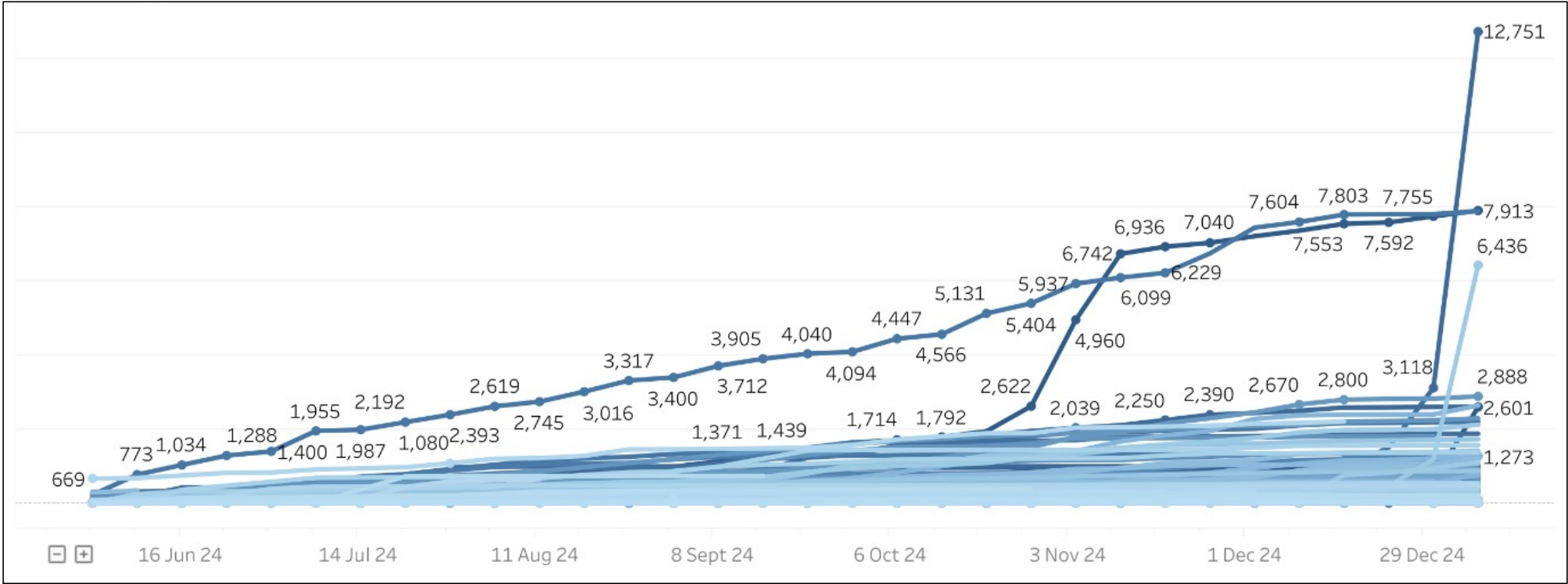
Why build an AI Agent?

- **Automation:** AI-powered assistants that handle tasks autonomously (e.g., scheduling, email management, data analysis).
- **Interaction:** Agents that interact with multiple APIs, databases, and enterprise systems.
- **Complexity:** AI bots that execute **multi-step** processes, such as ordering items, booking appointments, or managing workflows.

Comparison

Feature	Custom GPTs	AI Agents
Autonomy	Responds when prompted	Can operate independently
Proactiveness	User-driven	Task-driven, can take action on its own
Customization	Adjusted via instructions & integrations	Programmed with logic, APIs, and workflows
Use Case	Chatbots, assistants	Automation, decision-making, multi-step tasks
Memory	Limited recall within chat	Can store & recall structured knowledge
Risk	Low, still requires human input and direction	High because of the higher level of autonomy

Growth Coming from Custom GPTs



GPT Name		Messages	Users
1	Self-Review GPT Gathers monthly/quarterly business reviews, self-reflection guides, goals, year-end review preparation.	12,751	885
2	U.S. Benefits Assistant Helps employees discover, evaluate, and select annual employee benefits such as medical insurance.	7,887	1,215
3	Red Ribbon Visuals Helps any employee create visual backgrounds for presentations.	7,884	593
4	Collaborator Feedback GPT Transcribes conversations with key collaborators, helps prepare feedback for peer reviews.	3,888	387
5	Meeting Minutes Generator/Analyzer Summarizes/transcribes meetings, participants, outcomes, individual meeting performance coaching.	2,868	271
6	GenAI Mentor Learning tool that uses AI to teach employees.	2,610	769
7	Slide PowerPoint Creator Helps turns conversations into Moderna-templated presentation slides.	2,598	288
8	RegBot 3.0 Regulatory bot, helps Moderna respond to the many questions and data requests from regulators.	2,194	128
9	Moderna Icon Creator (beta) Creates Moderna-templated icons with corporate colors, etc. for documents, programs, signatures.	1,816	168
10	Upward Feedback GPT Helps create feedback for a supervisor/manager.	1,562	247

How do you manage the
proliferation?

Build a Governance Custom GPT

Key Components

- 1. Base Model Selection** – Choose GPT-4 or future variants.
- 2. Custom Instructions** – Define behavior, tone, and constraints.
- 3. Knowledge Augmentation** – Upload documents, databases, and private datasets.
- 4. Tool & API Integrations** – Extend capabilities (e.g., code execution, web access, external APIs).

GPT Risk Matrix

Severity	3 - Critical	B	C	C
	2 - Medium	A	B	C
	1 - Low	A	A	B
		1 - Individual	2 - Team	3 - Company
		Impact		

A - Low criticality

B - Medium criticality

C - High criticality

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Requirements for GPT Creators

General Compliance

1. Follows AI code of conduct **A + B + C**
2. Adheres to naming standards **A + B + C**

Documentation

3. Detailed and accurate GPT description **A + B + C**
4. Published user guide in GPT knowledge repository **B + C**
5. Published release notes with every update **C**

Product Development

6. Routine system enhancements **C**
7. Requirements gathering with stakeholders **C**

Quality Assurance

8. Routine bug fixes **B + C**
9. Peer review prior to release **B + C**
10. Quality assurance testing for each release **C**
11. Performance benchmarks **C**

Security & Privacy

12. Quarterly review of access with stakeholders **B + C**
13. Backup of GPT instructions and documentation **B + C**
14. Cybersecurity review prior to publication **C**

Governance

15. Quarterly utilization and decommissioning review **A + B + C**
16. Designated primary and backup point of contact **B + C**
17. Established SLAs **C**

Custom GPT Evaluator



Harvard
Business
School

DRAFT
FEBRUARY 4, 2025

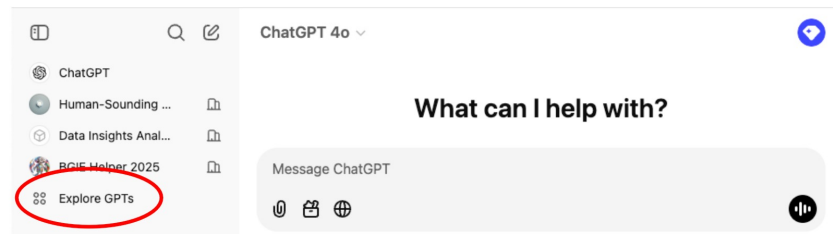
IAVOR BOJINOV
ANNIKA HILDEBRANDT

Building a Custom GPT and AI Agent Evaluator

Custom GPTs can quickly and easily be built using ChatGPT. These models are the precursors to agents as they can combine multiple sources of information with custom instructions; however, they are still intended to be worker companions as they lack the autonomy to act. Nevertheless, they provide a powerful tool that enables employees to create a wide range of custom applications, from personal benefits assistants to coding support. One of the benefits of custom GPTs is they can be shared broadly with others, either in your enterprise or with other ChatGPT users.

This decentralized approach that allows everyone to create and share agents raises some vital governance questions. To address governance issues, you will be creating a custom GPT that creates governance guidelines for the creators of GPTs. Your evaluator will help GPT builders understand what standards custom GPTs and AI agents must adhere to.

The instructions below are tailored for the ChatGPT premium accounts with access to build GPTs. Begin by navigating to chat.com and logging in or creating an account. In the left-hand navigation bar, select 'Explore GPTs' to reach the GPT home page.



Task 1: Creating your first GPT - Basic Configuration

Begin by creating your first GPT and configuring the details.

- 1) On the GPT home page, select the create button in the top right to be brought to the configuration page.



Test 1:
Legal Summarization GPT
Description: A GPT that summarizes
multiple internal legal documents.

[Test your GPT](#)



Test 2:
Dose ID GPT
Description: Provide a recommendation for the appropriate dosing in clinical trials

Test your GPT

Where is your key takeaway from the exercise?

Where can you apply this in your organization?

Key Insight: Focus on Functional Patterns NOT Use Cases

Democratize functional patterns to empower employees:

1. Summarization of documents
2. Translation
3. Document Review
 - Legal, security, etc.
4. Data Analysis
5. Content Generation
 - Emails, marketing briefs, images, etc.
6. Knowledge Repository through Retrieval-Augmented Generation (RAG)
 - Benefits, answering questions, etc.

4 Hands-on sessions

Fine-tuning

Custom GPTs: Combing data and prompts for scaled impact

Process Redesign

Leveraging gen AI to redesign processes

Agents

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Multi-Agent Systems

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Thank you!

